

07 | Controls and Evidence Matrix

Financial-services AI governance engagement

Engagement type	Simulated portfolio case study
Organization	CedarBridge Financial, fictional mid-sized consumer lender and digital bank
Scope	Enterprise AI and model governance across credit, fraud, customer service, marketing, and operations
Primary scenario	CreditPath consumer credit underwriting model and ClearSignal fraud-AI vendor

This artifact uses fictional systems and synthetic data. It is designed to show governance judgment, model-risk discipline, consumer-protection awareness, and operational evidence rather than to represent any real company or vendor.

Purpose

This matrix translates AI and model-risk concerns into accountable controls and auditable evidence. It is designed to prevent the governance program from becoming a policy-only exercise.

Controls and evidence matrix

R-001	CreditPath produces disparate outcomes for a protected or proxy-vulnerable group.	Fair-lending/outcomes testing, feature restriction, alternative configuration review, legal sign-off.	Compliance + Model Risk	Fair-lending report, feature log, remediation memo	Quarterly and before material change	High
R-002	CreditPath cannot provide specific and accurate adverse-action reasons.	Reason-code mapping, monthly QA sampling, complaint review, blocked launch if reason engine fails.	Credit Risk	Reason-code test results, QA log	Monthly	High
R-003	Model performance degrades after economic or portfolio shift.	Calibration monitoring, PSI/drift thresholds, challenger model, rollback plan.	Model Owner	Monitoring dashboard, issue log	Monthly	Moderate
R-004	Vendor fraud model changes without review.	Contractual change notice, vendor attestation, release-impact review.	Procurement + Fraud Ops	Vendor notice, change approval	Each change	Moderate
R-005	LLM customer-service tool gives inaccurate regulated response.	Approved knowledge base, refusal rules, human escalation, QA sampling.	Customer Ops	QA sample, escalation logs	Weekly during pilot	Moderate
R-006	Consumer data entered into unapproved GenAI.	Approved-tool policy, DLP, training, incident reporting.	Security + Privacy	DLP alerts, training records	Continuous / quarterly	Low
R-007	Inventory misses AI embedded in vendor platforms.	Quarterly attestations, procurement intake AI screen, vendor feature review.	AI Governance Office	Attestation, intake records	Quarterly	Moderate
R-008	Manual overrides are inconsistent or undocumented.	Override taxonomy, required reason capture, review sampling.	Credit Ops	Override log, QA review	Monthly	Moderate
R-009	Thin-file applicants are unfairly disadvantaged.	Alternative documentation process, segment monitoring, model limitation disclosure internally.	Credit Risk	Manual review metrics, segment report	Monthly	High
R-010	Fraud false positives create account access harm.	False-positive rate thresholds, dispute routing, customer-impact monitoring.	Fraud Ops	False-positive dashboard, complaints	Monthly	Moderate
R-011	Third-party outage disrupts critical process.	Business continuity plan, fallback process, SLA monitoring.	Operations + Vendor Mgmt	BCP test, SLA report	Semiannual	Moderate
R-012	Model documentation is stale or incomplete.	Annual owner attestation and document refresh workflow.	Model Risk	Attestation, document repository	Annual / change	Low

Evidence standards

- Evidence must be dated, retained, reviewable, and tied to a named control owner.
- For critical models, evidence must support independent validation and executive approval.
- Issue closure requires proof of remediation, not only a status note.
- Controls with stale evidence are reported as open gaps in the Executive Risk Committee pack.

Testing approach

Preventive controls	Second line or control owner	Design review, checklist sampling, system configuration review.
Detective controls	Model Risk / Compliance / Security	Metric trend review, exception testing, log review, complaint sample.
Corrective controls	Issue owner with second-line challenge	Remediation evidence review, retest, residual-risk acceptance.

Board-visible controls	AI Governance Office	Quarterly status and exceptions reporting.

Reference basis

This simulated package is informed by the 2026 Revised Guidance on Model Risk Management issued by the Federal Reserve, OCC, and FDIC, NIST AI RMF 1.0, the CFPB circular on adverse-action notices for complex credit algorithms, CFPB guidance on specificity of adverse-action reasons, and the 2023 interagency guidance on third-party relationships. These references are used as design inputs for a portfolio artifact, not as legal advice.